# CHAPTER 1

# A Strategic Dividend Policy Framework for Real Estate and Infrastructure Firms

Vikram Sai Pavan<sup>1</sup>, Kurugunda Mohith Kumar<sup>2</sup>, Nagothi Dhana Kishore<sup>2</sup>, Mangala Sri Hari<sup>2</sup>

#### ABSTRACT

This research focuses on the development of a strategic dividend policy framework tailored specifically for real estate and infrastructure firms. The study aims to evaluate various dividend types and policies such as cash, stock, and property dividends and their impact on firm value. The research aims to identify key factors influencing dividend policy decisions, including profitability, liquidity, and market conditions, while exploring the practical benefits of adopting structured dividend strategies. The methodology includes a comprehensive review of existing literature and data collection from real estate and infrastructure firms listed in Indian stock market. Regression analysis is employed to assess quantitative impacts, while case studies highlight real-world applications. The study will examine factors like market stability, shareholder demographics, and industry-specific challenges to offer practical insights. Findings reveal that stable and regular dividend policies significantly enhance shareholder value and financial performance, particularly in dynamic markets. While stable dividends are preferred, the study emphasizes the importance of aligning policies with organizational goals and external conditions. The analysis limited to findings from specific set of companies within the sector may not be broadly applicable to all real estate infrastructure firms. This research provides a robust framework to guide strategic decision-making in dividend policies, highlighting its potential to optimize financial outcomes and improve investor confidence in the real estate and infrastructure sectors.

**Keywords:** Dividend policy; Profitability; Liquidity; Market stability; Regression analysis; Shareholder value.

## 1.0 Introduction

The real estate and infrastructure industries are vital to economic growth, characterized by significant capital investments and long-term project timelines that can extend over several years or even decades.

<sup>&</sup>lt;sup>1</sup>Corresponding author; School of Construction, NICMAR University, Pune, Maharashtra, India

<sup>(</sup>E-mail: P2370690@student.nicmar.ac.in)

<sup>&</sup>lt;sup>2</sup>School of Construction, NICMAR University, Pune, Maharashtra, India

These sectors include a wide range of assets such as residential, commercial, and industrial properties, as well as infrastructure like utilities, telecommunications, and transportation networks. The financial environment of these industries requires a sophisticated approach to dividend policy, balancing the expectations of shareholders with the need for substantial reinvestment. Corporate governance is crucial in shaping dividend strategies, with elements like board composition, ownership structures, and financial transparency playing a significant role in influencing dividend decisions.

In real estate and infrastructure companies, dividend policies can be divided into three main models: a constant dividend payout ratio, a stable dividend policy, and a residual dividend policy. Each model presents unique challenges in these sectors, where it is essential to maintain investor confidence while addressing significant capital needs. Market conditions, such as interest rates, inflation, supply-demand dynamics, and geopolitical factors, add further complexity to dividend strategies. Companies must skillfully manage these challenges, developing dividend policies that offer stable returns to investors while ensuring adequate capital for ongoing and future infrastructure and real estate projects. Ultimately, the aim is to maximize shareholder value, maintain a competitive edge, and support sustainable long-term growth in these crucial economic sectors.

## 2.0 Literature Review

Research into dividend policy has become a vital aspect of financial management, especially for sectors like real estate and infrastructure, which involve significant capital investments and intricate financial frameworks. Studies have consistently shown that profitability is the main factor influencing dividend policy. (Singh, 2018) found that earnings per share (EPS) and net cash flow account for 67% of the variation in dividends per share, underscoring the importance of financial performance in making dividend decisions. (Sharma, 2019) expanded on this by analyzing 125 Indian real estate companies, discovering that factors such as firm risk, liquidity, previous dividends, and company growth play a significant role in shaping dividend distribution strategies.

The formulation of dividend policies in real estate and infrastructure firms is complex, as highlighted by various studies in emerging markets. (Shalini, 2020) examined Indonesian property and real estate companies, identifying a negative link between leverage and firm value, while profitability was positively correlated. (Abey, 2022) studied Indian cement and steel firms, stressing the importance of balancing dividend payouts with long-term business growth. (Labhane, 2015) offered further insights, noting that free cash flow, company size, profitability, and firm maturity positively affect dividend payments, with riskier and more leveraged companies typically providing lower dividends to shareholders.

The strategic significance of dividend policy goes beyond financial distribution, directly affecting investor confidence and market valuation. (Riya, 2017) showed the substantial impact

of dividend payments on stock prices, highlighting the crucial role of dividend policy in investor decision-making. (Islam, 2012) through research on Pakistan's cement industry, pointed out the nuanced factors influencing dividend policies, including the differing effects of profitability, debt-to-equity ratio, price-earnings ratio, and sales growth. Collectively, these studies suggest that real estate and infrastructure firms need to develop sophisticated dividend policy frameworks that carefully balance shareholder expectations, reinvestment needs, corporate governance considerations, and overall financial performance to maintain a competitive edge in dynamic market environments.

# 3.0 Research Methodology

## 3.1 Variable definition

Dividend Payout Ratio: The dividend payout ratio is the part of earnings disbursed to the stockholders in the form of dividends. Dividend Payout Ratio is calculated by dividing dividends per share by earnings per share.

Profitability: Profitability refers to the ability by which a firm can generate income in relation to its expenses and other costs.

Growth Opportunities: Growth opportunities refer to future opportunities for a firm in their industry or market in which revenues will grow.

Leverage: Leverage refers to the extent to which a firm uses debt financing in its capital structure. It is measured as the ratio of debt to equity or debt to total assets.

Market Conditions: Market conditions are those outside factors which have an impact on the financial performance and dividend policy of real estate and infrastructure firms. Interest rates, economic growth rates, and trade factors/indicators specific to an industry are some examples of what this kind of variable may contain.

## 3.2 Regression model specification

Dependent Variable: The dependent variable is the argument on which it is conducted, that is outcome or the variable on interest. Here, the dependent variable under study proves to be the dividend payout ratio, which tells us how much of earnings is distributed as dividends among stockholders.

Independent Variables: Independent variables are factors that are said to have an accountability source of change or explanation of such changes in the dependent variable above mentioned in the regression equation.

Regression Equation:

Dividend Metric =  $\beta_0 + \beta_1 X_1 i + \beta_2 X_2 i + ... + \beta_k X_k i + \beta_k + 1SECTORi + \varepsilon i$ where:

Dividend Metrics represents the dependent variable (e.g., dividend yield, payout ratio, dividend growth) for firm i

ISBN: 978-93-49790-54-4

- 4 Converging Horizons in Construction and the Built Environment: Digital, Sustainable, and Strategic Perspectives
  - $\beta_0$  is the intercept term
  - $\beta_1, \beta_2..., \beta_k$  are the coefficients for the independent variables
  - $X_1i, X_2i, ..., X_ki$  represent firm-specific characteristics (e.g., firm size, profitability, leverage, growth opportunities)
  - SECTORi is a dummy variable (0 = Real Estate, 1 = Infrastructure) to capture sectorspecific effects
  - si is the error term for firm i

## 3.2.1 Regression analysis methodology

Regression Equation for real estate

Dividend = 3.1487 + 0.0578(Profitability) + 0.1579 (Return on Equity) - 4.0296 (Leverage)

Regression Equation for infra structure

Dividend = -0.08917+0.13(Profitability) + 0.0611(Return on Equity) - 2.7819(Leverage)

# 3.3 Model assumptions

Different assumptions on linearity, independence of errors, homoscedasticity, and normality of the residuals have been made for carrying out regression analyses. These assumptions must be checked so that the regression results would yield valid conclusions.

#### 3.4 Flow chart

The Complete process represented below.

Define Variables

Collection of Data

Regression Model Specification

Dividend Policy Framework

Interpretation of Results

Model Estimation

Figure 1: Flowchart of Methodology

## 4.0 Data Analysis

Profitability, leverage, and return on equity are some of the variables that affect the financial success of businesses in the infrastructure and real estate industries. This chapter provides a thorough data analysis utilizing statistical tools to help comprehend these

correlations. Descriptive analysis, correlation analysis, and regression analysis of thirty firms are all part of the study.

#### 4.1 Real estate firms

# 4.1.1 Descriptive statistics

Real estate firms exhibit a wide range of dividend payouts, with an average of 4.92 and a standard deviation of 1.92. Profitability also shows significant variation, averaging 28.82 and ranging from 15.06 to 45.92. The average return on equity (ROE) is 9.91%, indicating moderate consistency. Leverage ratios, averaging 0.36, highlight different debt management strategies within the industry. Companies that are highly profitable and have low leverage are able to sustain regular dividend payments, whereas those with high leverage might need to retain earnings to ensure financial stability. Effective dividend strategies should align shareholder expectations with financial health metrics and the sustainability of long-term profitability.

Dividend **Return on Equity Profitability** Leverage Metrics 4.92 9.91 Mean 28.82 0.36 Standard Error 0.35 1.70 0.66 0.04 Median 5.31 28.91 9.99 0.32 Mode #N/A #N/A #N/A #N/A Standard Deviation 1.92 9.31 3.60 0.20 Sample Variance 3.70 86.66 12.97 0.04 Kurtosis -1.25-1.17 -1.42 -1.16 Skewness -0.05 0.16 0.15 0.35 6.18 30.86 10.65 0.64 Range Minimum 1.87 15.06 4.98 0.08 Maximum 8.05 45.92 15.63 0.72 Sum 147.55 864.50 297.43 10.87 Count 30.00 30.00 30.00 30.00

**Table 1: Descriptive Statistics Analysis for Real Estate Firms** 

# 4.1.2 Correlation analysis

There is a strong positive correlation, approximately 0.99, between dividends, profitability, and ROE, indicating that financially successful real estate firms consistently offer higher returns to shareholders and larger dividend payouts. On the other hand, leverage is significantly negatively correlated with all these metrics, around -0.98, suggesting that companies with high debt levels tend to have lower profits and smaller dividend distributions.

ISBN: 978-93-49790-54-4

The negative correlation between leverage and ROE (-0.98) implies that excessive debt reduces shareholder value due to increased interest expenses. Effective dividend strategies should balance debt management with profit generation, as companies with less leverage can sustain generous payouts, whereas those with high debt focus on financial stability.

Dividend **Profitability Return on Equity** Leverage Dividend 0.994190087 **Profitability** Return on Equity 0.99234943 0.994879755 -0.975879444 -0.991518791 -0.980358552 Leverage 1

**Table 2: Correlation Analysis for Real Estate Firms** 

# 4.1.3 Regression analysis

The regression analysis indicates a strong model (R-squared = 0.9966) in which profitability, ROE, and leverage together account for nearly all the variation in dividend distributions among real estate firms.

	Coe	efficient	S	td. Error	t-ratio	p-value
constant	3.	3.14871		).542754	5.801	<0.0001***
Profitability	0.0	)577611 (		.0258623	2.233	0.0343**
Return on Equity	0.1	157873 0.0		.0603989	2.614	0.0147**
Leverage	-4	.02961	0.543763		-7.411	<0.0001***
Mean dependent var		4.918333		S.D. dependent var		1.924173
Sum squared resid		0.364048		S.E. of regression		0.118329
R-squared		0.996609		Adjusted R-squared		0.996218
F (3, 26) 2547.44		<b>1</b> 7	P-value(F)		3.27e-32	
Log-likelihood 23.6068		36	Akaike criterion		-39.21373	
Schwarz criterion		-33.60894		Hannan-Quinn		-37.42071

**Table 3: Regression Analysis for Real Estate Firms** 

Profitability (coefficient = 0.0578) and ROE (coefficient = 0.1579) have significant positive effects on dividend payouts, suggesting that financially successful companies tend to reward their shareholders more generously. In contrast, leverage has a pronounced negative impact (coefficient = -4.03, p < 0.0001), implying that companies with high debt levels prioritize meeting debt obligations over distributing returns to shareholders. These results highlight the importance for real estate companies to strike a balance between profitability and debt management when developing dividend policies that enhance shareholder value while ensuring financial stability.

Figure 2: Real Estate Firm Dividend Performance: Regression Residual Analysis

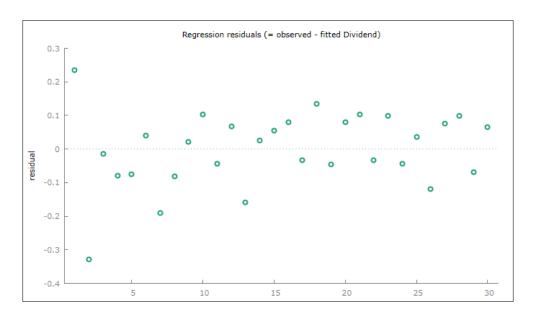
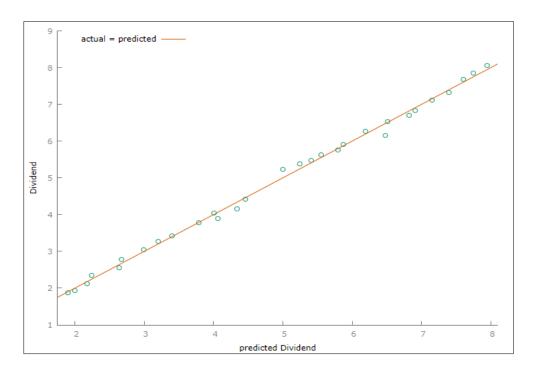


Figure 3: Real Estate Firms: Actual vs. Predicted Dividend Performance



# 4.2 Infrastructure firms

# 4.2.1 Descriptive Statistics

Infrastructure companies tend to have lower average dividend payouts compared to real estate firms (4.92), likely due to their capital-intensive nature. There is significant variation in these payouts (SD = 2.00, range = 0.09-6.64), indicating a variety of distribution strategies.

	Dividend	Profitability	Return on Equity	Leverage
Mean	3.26	28.82	9.91	0.36
Standard Error	0.36	1.70	0.66	0.04
Median	3.41	28.91	9.99	0.32
Mode	#N/A	#N/A	#N/A	#N/A
Standard Deviation	2.00	9.31	3.60	0.20
Sample Variance	3.99	86.66	12.97	0.04
Kurtosis	-1.15	-1.17	-1.42	-1.16
Skewness	0.03	0.16	0.15	0.35
Range	6.55	30.86	10.65	0.64
Minimum	0.09	15.06	4.98	0.08
Maximum	6.64	45.92	15.63	0.72
Sum	97.88	864.50	297.43	10.87
Count	30.00	30.00	30.00	30.00

**Table 4: Descriptive Statistics Analysis for Infrastructure Firms** 

Profitability measures are similar to those of real estate companies (mean = 28.82, range = 15.06-45.92), while the average return on equity (ROE) is 9.91%, with some companies finding it challenging to achieve returns above 5%. Leverage patterns (mean = 0.36, range = 0.08-0.72) suggest a moderate reliance on debt, with a positive skewness indicating that most companies prefer conservative borrowing. A successful dividend policy framework should balance the need for ongoing capital investments by providing returns to shareholders, with firms that have higher profitability and lower debt being better equipped to sustain regular dividends.

# 4.2.2 Correlation analysis

In infrastructure companies, there are strong positive correlations between dividends and both profitability (0.9970) and ROE (0.9932), indicating that financial success leads to increased payouts to shareholders. On the other hand, leverage has significant negative correlations with dividends (-0.9886), profitability (-0.9804), and ROE (-0.9759), suggesting that firms with high debt levels prioritize managing their obligations over distributing dividends. This trend highlights that infrastructure companies with substantial leverage face limitations on

their ability to pay dividends due to competing financial priorities. To ensure sustainable dividend policies, these firms should aim to boost profitability while managing debt levels carefully, balancing the need for capital investment with providing consistent returns to shareholders.

Dividend **Profitability Return on Equity** Leverage Dividend **Profitability** 0.997021681 0.99488 Return on Equity 0.993197982 -0.988607061 -0.98036 -0.97588 Leverage

**Table 5: Correlation Analysis for Infrastructure Firms** 

# 4.3.3 Regression analysis

Table 6: 1	Regression	Analysis	for In	frastructure	Firms

	Coefficient		Std. Error		t-ratio	p-value
constant	-0.0891749		0.494764		-0.1802	0.8584
Profitability	0.130249		0.0235755		5.525	<0.0001***
Return on Equity	0.0611717		0.	.0550584	1.111	0.2767
Leverage	-2	-2.78194		0.495683	-5.612	<0.0001***
Mean dependent var		3.262667		S.D. dependent var		1.996583
Sum squared resid		0.302515		S.E. of regression		0.107867
R-squared		0.997383		Adjusted R-squared		0.997081
F (3, 26) 330		3303.23	P-value(F)		-value(F)	1.13e-33
Log-likelihood 26.38		26.3841	16	Akaike criterion		-44.76832
Schwarz criterion		-39.16353		Hannan-Quinn		-42.97530

Regression analysis of infrastructure companies presents a strong model (R-squared = 0.9974) in which profitability is the most significant positive determinant of dividends (coefficient = 0.1302, p < 0.0001), reflecting that financially successful companies pay higher shareholder returns. Leverage is seen to significantly negatively impact (coefficient = -2.7819, p < 0.0001), affirming that companies carrying debt prefer capital-intensive projects over dividend payment owing to financial obligations. Contrary to expectations, ROE exerts no statistically significant impact on dividend policies (coefficient = 0.0612, p = 0.2767), reflecting that infrastructure companies are likely to reinvest returns in long-term projects rather than immediate gain. The findings reflect that dividend policies with long-term sustainability in the infrastructure industry must be directed towards profitability management while ensuring optimal debt levels for ensuring financial health and shareholder returns.

Figure 4: Infrastructure Firm Dividend Performance: Regression Residual Analysis

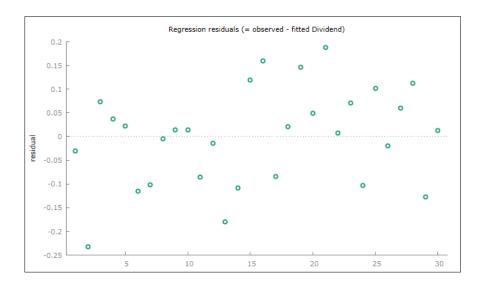
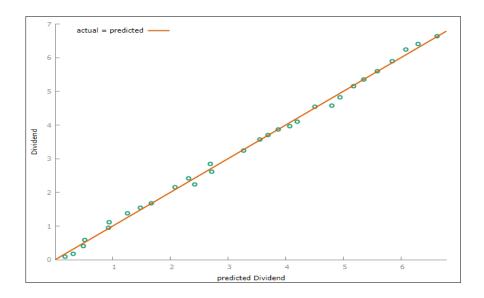


Figure 5: Infrastructure Firms: Actual vs. Predicted Dividend Performance



# 5.0 Conclusion

This research contributes to the development of a strategic model of dividend policy for real estate and infrastructure businesses by analyzing the effect of profitability, ROE, and leverage on payout decisions for these capital-intensive businesses. Analysis of data reveals high positive correlations between profitability and dividends, and high leverage severely limits the ability to pay, with more stable dividend patterns in real estate businesses compared to infrastructure businesses due to more stable cash flows. This research finds that judicious dividend policies should strike a balance between shareholder reward and financial health, and hence businesses need to attempt to enhance profitability while maintaining debt at optimal levels. Despite limitations of data source and time horizon, this research provides useful insights for corporate managers to design sustainable dividend policies that can allow long-term growth objectives while meeting evolving investor sentiments.

## References

Abey, J. V. (2022). A study on dividend policy at select infrastructure companies in India. *International Journal of Mechanical Engineering*, 7(3), 703–707.

Chhatoi, B. (2015). A study on the relationship between profitability and dividend payment in iron & steel industries in India. Pacific Business Review International, 8(1), 70–80.

Islam, T. A. (2012). Determinants and motivators of dividend policy: A study of the cement industry of Pakistan. Mediterranean Journal of Social Sciences, 3(2), 103-114.

Jape, S. (2016). Study and analysis of dividend policies, practices, and their applications in Mumbai-based corporate houses. *International Journal of Financial Management*, 6(4), 1–12.

Katakwar, K. T. (2021). Determinants of dividend policy in India: Special reference to NIFTY 50 companies. Shanlax International Journal of Management, 9(2), 37–42.

Labhane, N., & Mahakud, J. (2015). Determinants of dividend payout ratio: Evidence from Indian companies. Business and Economic Research, 5(2), 217–240.

Riya, A. J. (2017). A research paper on impact of dividend policy determinants of listed companies on the Indian capital market. Journal of Finance and Accounting, 5(2), 40–43.

Shalini, W. E. (2020). The effect of ownership structure and financial performance on firm value with dividend policy as a moderating variable at property and real estate companies. International Journal of Innovative Science and Research Technology, 5(7), 638–645.

Sharma, R. K. (2019). An evident prescience of determinants of dividend policy of Indian real estate companies: An empirical analysis using co-integration regression and generalised method of moments. Journal of Financial Management of Property and Construction, 24(3), 358–384.

ISBN: 978-93-49790-54-4

12 Converging Horizons in Construction and the Built Environment: Digital, Sustainable, and Strategic Perspectives

Siahaan, A., & Siahaan, R. (2020). The role of profitability on dividend policy in property and real estate registered subsector companies in Indonesia. *International Journal of Progressive Sciences and Technologies*, 20(2), 376–383.

Singh, R., & Kaur, M. (2018). Factors that affect dividend policy. *Journal of Management Studies International*, 5(4), 11–16.