

CHAPTER 96

Managing Time Overrun in Indian Real Estate Projects

Kshitij Jagdale¹, Siddhesh Kalekar², Shreyas Beldar¹ and Yashraj Ingole¹

ABSTRACT

In the construction of systems in houses, time overruns are veritably pivotal factors which are related to cost, satisfaction of affected stakeholders and the completion of the design on schedule. This exploration establishes that the main factors leading to design detainments are as follows factors related to detainments in carrying necessary blessings or warrants, redesigns, lack of finances, shy number of workers, and ineffective construction operation. The exploration uses a multipurpose approach, empirical studies through literature reviews and stakeholder interviews, to address the linked enterprises and formulate an applicable result frame. The proposed frame considers the factors like enhancing design pretensions, operation of interest groups, and searching for advancements of work processes or operation of new technologies. Aimed at practicable recommendations, this study is anticipated to contribute to the enhancement of design completion in real estate sector and reduce the time and further sustainable practices within the sector.

Keywords: Time overrun; Real estate delays; Project lifecycle optimization; Mitigation strategies; Construction project efficiency.

1.0 Introduction

The real estate sector is a vital component of India's economy, significantly contributing to GDP, employment, and urban development (National Real Estate Development Council, 2020). However, time overruns delays in project completion beyond scheduled timelines pose a persistent challenge, leading to increased costs, stakeholder dissatisfaction, and reputational damage (Gupta, 2021). Time overruns in Indian real estate projects often stem from regulatory delays, poor project planning, resource shortages, and environmental factors (Ministry of Housing and Urban Affairs, 2021). For instance, obtaining approvals for land acquisition and permits is frequently delayed, while labor shortages and material supply disruptions exacerbate scheduling issues (Krishnan, 2020). These challenges not only inflate costs but also erode buyer confidence and lead to legal disputes under frameworks like RERA (Jain & Mehta, 2020).

¹*School of Construction, NICMAR University, Pune, Maharashtra, India*

²*Corresponding author; School of Construction, NICMAR University, Pune, Maharashtra, India
(E-mail: P2370489@student.nicmar.ac.in)*

While advancements like Building Information Modeling (BIM) and regulatory reforms under RERA have shown potential, their implementation in India remains inconsistent (Singh & Verma, 2023). This study examines the causes and impacts of time overruns in Indian real estate projects and proposes a framework to mitigate delays through better planning, stakeholder collaboration, and technological adoption.

2.0 Literature Review

Construction delays also known as ‘overruns’ present a serious problem in the India’s construction industry for timely project handover, cost containment and stakeholder satisfaction. In India, Such problem is much more pronounced in construction urban centres like Pune as intertwining factors such as regulatory procedures, lack of skilled labour and volatile pricing of the construction materials tend to cooperate and compound this situation (Mukherjee, 2021; Ministry of Housing and Urban Affairs, 2021). On a global perspective, political unrest, stringent regulatory environments coupled with internal factors such as lack of operational planning and effective resource utilization contributes to this issue (Chan & Kumaraswamy, 1997; Krishnan, 2020). Approval delays, unavailability of subordinates and off-season working manpower are prime constituents of construction delay factors and chronic project completions (Gupta & Patel, 2020; RERA Annual Report, 2022). Changes in any aspect of the project coupled with poor stakeholder communication and heavy rainfall are other contributing factors to further construction delays (Sharma & Rao, 2021). Time overruns have a plethora of implications including cost overruns, damage to companies’ goodwill, and resulting legal complexities. Besides, any RERA complaint breach by the development unit could cause significant damage to their economy ratio while the use of more materials than expected and more workers only extend the time (Jain & Mehta, 2020; Gupta, 2021). In addition to everything mentioned above, there is also customer dissatisfaction caused by the late handover of properties. should have figure captions mentioned below the figure and must be cited in the main text. Authors should provide the source of the figure if adopted from other sources.

3.0 Methodology

The research adopts a secondary data analysis approach on the cause effects and mitigation of time overruns in Indian real estate projects. In the analysis, the findings from literature, regulatory reports, and case studies are collated to arrive at a clear understanding of systemic inefficiencies and contextual factors resulting in project delays. The strategy involves using a descriptive and analytical approach which is typical of construction management studies to enhance reliability and applicability of the findings Doloi *et al.* (2012).

3.1 Research design

The examination employs a descriptive and analytical design in order to analyze the height of the time-overruns’ problem. Descriptive studies aid in the grouping of postponement

causes such as regulation barriers and inadequate workforce, while advanced research methods assist in message interpreting and relationship discerning among the problem determinants. This two-pronged strategy is crucial in resolving the problem and formulating the most appropriate intervention framework. The collection of all secondary data allows for reduced costs of acquiring and analyzing a more comprehensive body of work, as exemplified in studies on the Indian construction industry (Singh *et al.*, 2018).

3.2 Data collection

Data for this study was obtained from secondary sources that were selected based on their reliability in relation to the Indian Real estate project environment. Construction management peer-reviewed journal articles published in Scopus and Elsevier databases offered critical information on international best practices and the context of time management related issues of construction projects. Regulatory documents, MOHUA reports and RERA schedules among others were greatly helpful in appreciating the project which were more to do with the delays of the project. Also, case studies of Indian real estate in Delhi, Pune and Bangalore were critically examined in order to compare the theoretical evidence with practical evidence. The review of literature was conducted in a rigid manner where keywords such “time overruns in Indian construction,” “data collection secondary sources” and “ways to address delays in real estate” were used. Studies done from the year 2015 to 2023 were given priority to avoid irrelevance and furthermore thematic assessment was done so as to classify the findings into regulatory and administrative concerns, improper management and allocation of resources and inclusion of all stakeholders.

3.3 Analysis of data

Three main steps were engaged in the data analysis. In order to derive both qualitative insights into the root reasons and quantitative measurements, such as the frequency and cost effects of delays, the identified studies were first evaluated. Second, to enable a structured analysis, the retrieved data were categorized into broad thematic groups. Environmental delays, operational inefficiencies, and regulatory obstacles were the main categories found. Third, to guarantee consistency and dependability, the results were compared to case studies that had been documented. According to Doloi *et al.* (2012), this triangulated approach is consistent with accepted research procedures in construction management.

3.4 Restrictions

Secondary data has inherent limits even though it allows for a thorough and economical study. Findings are dependent on the completeness and correctness of the original sources due to the use of pre-existing data. Furthermore, secondary data could not adequately convey the subtleties of regional or project-specific difficulties. By using primary data from field surveys and interviews with real estate industry stakeholders, future research can fill in these gaps.

4.0 Analysis and Outcomings

The main reasons for schedule overruns in Indian real estate projects are methodically identified and categorized in the study paper's analytical part. Using secondary data from case studies, regulatory reports, and literature reviews, it takes a triangulated approach. Three primary categories that contribute to delays are identified by the analysis:

- *Environmental Delays*: Unfavorable weather patterns have a big influence on project schedules and disrupt building operations.
- *Operational Inefficiencies*: Inadequate planning and unrealistic scheduling are examples of poor project management techniques that result in resource misallocation and longer project durations.
- *Regulatory Barriers*: Significant bottlenecks are created by bureaucratic delays in acquiring required approvals and permits, which impede progress right away.

Table 1: Key Insights on Time Overruns in Indian Real Estate Projects

Category	Specific Causes	Effects	Mitigation Strategies
Environmental	- Heavy rainfall - Unfavorable weather patterns	- Project delays - Increased costs	- Seasonal scheduling - Contingency planning
Operational	- Ineffective planning - Resource misallocation	- Extended timelines - Stakeholder dissatisfaction	- Implementing BIM - Enhanced training programs
Regulatory	- Approval delays - Complex legal processes	- Stalled projects - Cost overruns	- Streamlining regulations - Digital approvals
Resource-related	- Labor shortages - Material supply disruptions	- Delayed progress - Increased procurement costs	- Workforce development - Supplier diversification

5.0 Conclusion

The conclusions drawn from this analysis emphasize several actionable strategies to mitigate time overruns:

- *Streamlining regulatory processes*: Simplifying the approval process can significantly reduce delays, allowing projects to progress more smoothly.
- *Modernizing project management practices*: Implementing tools like Building Information Modeling (BIM) can enhance scheduling accuracy and resource allocation, helping to identify potential delays early.
- *Strengthening stakeholder collaboration*: Fostering better communication among all parties involved can minimize conflicts and improve overall project efficiency.
- *Investing in technology and training*: Enhancing workforce skills and adopting advanced construction technologies will address resource shortages and improve productivity.
- *Future research directions*: The study suggests that future research should incorporate primary data through surveys and interviews to gain deeper insights into specific regional challenges that secondary data may not fully capture.

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